

Trusted Advisors for Growth

# RETURN TO WORK & RECOVERY GUIDE

MITIGATION RECOMMENDATIONS
POST-COVID-19
APRIL 29, 2020 — v1

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Kansas Manufacturing Solutions (KMS) is one of 51 (w/ Puerto Rico) State-Based Centers in the MEP National Network. KMS' mission is to grow Kansas manufacturing by delivering solutions to small and medium sized manufacturers with value driven results.

As a trusted advisor to the manufacturers of Kansas, KMS provides a suite of services that create growth for manufacturers through increased profits, increased sales and the creation and retention of jobs.

In an effort to provide extended support of small & mid-sized manufacturers, KMS has developed this as a guide to return to work and recovery as you maintain, resume all or restart operations.

KMS' guide is based upon COVID-19 best practices, as recommended by the Centers for Disease Control & Prevention (CDC), the Occupational Safety & Health Administration (OSHA), The Kansas Department of Health and Environment, and other governmental regulations and guidelines as described in this document.

For questions regarding this document or for additional support, please contact us at – 913.649.4333 or info@wearekms.com



# LEGAL DISCLAIMER

The purpose of this document is to recommend/suggest ideas that you may wish to consider as our industry and your business moves towards 100% reopening in the aftermath of the COVID-19 pandemic.

Keep in mind that there is no 'one size fits all' scenario.

Before you chose to implement any of the ideas suggested in this document you should evaluate and determine, with the assistance of your legal counsel, accounting and human resource teams, the legality and effectiveness of the potential application captured in this document.

As the overall intent of this document is to provide suggested ideas for your independent consideration only; KMS accepts no responsibility for any result or circumstance arising from or related to your decision to 'use or not use' any idea submitted herein.

This is to be considered a 'living' document which is subject to revision or further developments as they arise.



# PURPOSE

To educate businesses and industry on the Return to Work (RTW) protocols and procedures implemented for safety and protection.

### 1. Scope:

- To set expectations for employee behaviors that will help mitigate COVID-19 risk at work and at home.
- To provide employees information and resources regarding health and wellness.

#### 2. General Overview:

- Objectives
- Resuming Operations
- Personal Protective Equipment (PPE)
- Disinfection Protocol
- Self-Distancing

- Employee Monitoring
- 'Possible' Positive for COVID-19
- Signage
- RTW Checklist
- References



To help ensure the health and wellness of each employee and visitor.

# 1. Implementation of Measures:

- a. Install additional sanitizing dispensers and guidelines (signage) for frequent cleaning on overly used surfaces and common areas.
- b. Manage shift-changes and stagger lunch breaks to allow time to thoroughly disinfect common areas and to promote 'Social Distancing.'
- c. Place signage throughout the facilities to remind employees of proper preventative measures.



### 2. Establish Disinfection Protocols (Note – Disinfection Protocols on Page 11):

- a. Disinfection measures need to be put in place and implemented either as part of the routine, or scheduled, to disinfect workplace surfaces, chairs, tables, etc. in order to protect employees.
- b. Scheduled complete sanitization and disinfection of facilities employing approved protocol.
- c. Deep-cleaning and disinfection will be automatically triggered when an active employee tests positive for COVID-19 by a medical doctor.
- d. Deep cleaning should be carried out by an external, professional service.
- e. The 'baseline of clean' will be upheld.

# 3. Establishing Social Distancing Procedures:

- a. Social Distancing is an effective method to help prevent the spread of the virus.
- b. Staying (at least) 6-feet from others.
- c. Eliminating select contact with others handshakes, embracing co-workers, non-essential visitors or friends.
- d. Avoid touching commonly used surfaces.
- e. Avoid individuals that appear ill.

# 4. Hazard Analysis for Cleaning Tasks and Wellness:

A Hazard Analysis is created to establish overall wellness and disinfection protocols for each work area. The Hazard Analysis must include:

- i. General Disinfection Measures
- ii. On-Site Health Screening
- iii. Daily Self-Screening
- iv. Self-Quarantine & Return to Work
- v. Visitors & Contractors Self-Screening





# **EXPANDING OR RESUMING OPERATIONS**

If a facility has been vacant for over 7-days, the need for a deepclean is minimized. The longest the COVID-19 virus can live on a hard or soft surface is 5-days.

### **HOW LONG COVID-19 LIVES ON SURFACES**

2-8 Hours		<b>ALUMINUM</b>	
	Soda Cans	Ladder	Computer Parts
		COPPER	
4 Hours	Coins	Plumbing Parts	Wires
		-	Will C3
1 Day		CARDBOARD	
1 Day	Boxes	Paper Towel Rolls	Toilet Paper Rolls
		PLASTICS	
	Elevator Buttons	Hard Hats	Safety glasses
2-3 Days		STAINLESS STEEL	
	Water Bottles	Refrigerators	Tools
4 Days		WOOD	
4 Days	Office Furniture	Doors	Pencils
		GLASS	
	Windows	Mirrors	Phone Screens
Up to 5 Days		PAPER	
	Magazines	Copy Paper	Notepads
		METAL	
	Doorknobs	Tools	Sinks
5 Days		CERAMICS	
	Mugs	Dishes	Pottery

SOURCE: https://www.webmd.com/lung/how-long-covid-19-lives-on-surfaces



# If a facility has not been closed and/or vacant for 7-days, the following steps should be taken:

# 1. The company or an external professional service must clean the following:

a. All Hard Surfaces including – but not limited to:

Doorknobs Water Fountains Light Switches

Machine SwitchesTables/ChairsDesks/SinksKeyboards, etc.Phones

Counter-Tops Towel Dispensers Faucets/Handles

Screens Vending Machines Common Area Objects
Forklift/Tuggers Handrails Machine Controls

Time Clocks Turnstiles Tools

All other high touch items

- b. The company or an external professional service should clean with soap & water followed by the disinfecting with one of the following:
  - i. Diluted household bleach solution -1/3 cup of bleach to 1 gal of water
  - ii. Alcohol Solution that is at least 70% alcohol
  - iii. EPA registered household disinfectant
- c. While cleaning, employees or professional cleaning service should wear:
  - i. Respiratory Protection, N95 or alternative classes of NIOSH approved respirators (OSHA N95 Guidance)
  - ii. Eye protection such as safety glasses or face splash shields
  - iii. Disposable gloves made out of latex, nitrile or vinyl
  - iv. Disposable gowns
  - v. Specialized cleaning can be added and performed by company



2. HVAC filters should be cleaned, disinfected or replaced on schedule.

# 3. Before work begins, each employee should be informed of the following:

- a. How the initial cleaning was completed
- b. How to protect oneself on a daily basis
- c. How to clean each workspace throughout the day
- d. Protocol for an employee testing positive for COVID-19

# 4. When at work, follow protocol of who to contact if feeling ill...

- a. If the employee becomes sick during the day, they should be sent home immediately.
  - i. Surfaces in their workspace should be cleaned and disinfected.
  - ii. Information on persons who had contact with the ill employee during the time the employee had symptoms and 2 days prior to symptoms should be compiled. Others at the facility with close contact within 6 feet of the employee during this time would be considered exposed.
- b. Employees who appear to have symptoms (i.e., fever, cough, or shortness of breath) upon arrival at work or who become sick during the day should immediately be separated from other employees, customers, and visitors and sent home.
- c. If an employee is confirmed to have COVID-19 infection, employers should inform fellow employees of their possible exposure to COVID-19 in the workplace but maintain confidentiality as required by the Americans with Disabilities Act (ADA). The employer should instruct fellow employees about how to proceed based on the CDC Public Health Recommendations for Community-Related Exposure.

**NOTE**: To properly execute this plan, it is in the best interest of the company to establish a team or individuals or supervisors that will be given the authority to make decisions in the best interest of the company. During the 'Recovery & Return to Work' period, focus on monitoring employees, sanitation of the facility & equipment, and other essential duties described throughout this plan.





# PERSONAL PROTECTION EQUIPMENT (PPE)

In addition to the normal everyday PPE based on job requirements, the company should provide, where/when required, the following:

- Respirators of N95 or alternative classes of NIOSH-Approved respirators 1. **OSHA N95 Guidance issued to:** 
  - **Deep-Cleaning Staff**
  - b. Onsite Screening Team
  - c. First Responders
  - d. Employees with Broad Exposure:
    - Cafeteria Workers
    - **Security Guards**
    - iii. Receptionists

- Shipping/Receiving Employees
- Employees working closer than 6-feet



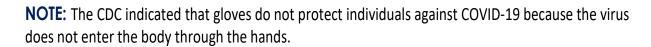


# 2. Face Splash Shields issued to:

- a. Onsite Screening Team
- b. First Responders

### 3. Gloves made of Latex, Nitrile, or Vinyl to:

- a. Deep-Cleaning Staff
- b. Onsite Screening Team
- c. First Responders
- d. Employees working closer than 6-feet
- e. Respective personnel when recommended by the cleaning/disinfecting product being used



# 4. Disposable gowns issued to:

- a. Deep-Cleaning Staff
- b. Onsite Screening Team
- c. First Responders

# DISINFECTION PROTOCOL

Guidance for distinction of hard, nonporous surfaces is to use one-part household bleach to ten-parts water solution (10% bleach solution). You may (also) use (5) tablespoons per gallon, or (4) teaspoons per gallon – per quart of water.

The solution **must be made daily** and left on a surface to clean of a minimum of 5-minutes.

A list of alternative household disinfectants can be found on the Environmental Protection Agency (EPA) website.





### The EPA manages a pesticide registration which includes...

• List N: Disinfectants for the use against SARS-CoV-2 (COVID-19).

# The following is provided for each disinfectant:

- EPA Registration Number
- Active Ingredients
- Product Name
- Company of Manufacture
- Directions to Follow for Comparable Virus Type
- Contact Time Minutes the surface should be treated and visibly wet for duration of contact time
- Formulation Type
- Surface Types for Usage Porous and/or Nonporous
- Use Site Where the disinfectant may be used
- Emerging Viral Pathogen Claim If yes, it is effective again a harder-to-kill virus than human coronavirus
- Date Added to List N

# 1. Responsibility of the Employee:

- a. To understand expectations, limitation and processes for the responsibilities for decontamination.
- b. Exercise Sanitary Practices Limit the direct touching of objects, equipment and surfaces in common areas.
  - i. Stagger handwashing to ensure 6 ft of social distancing is maintained during this activity to mitigate the spread of COVID-19.
- c. Practice Good Personal Hygiene:
  - i. Self-clean your work area before break, lunch, and end of shift.
  - ii. Wash hands multiple times per day with warm water and soap for (at least) 20-seconds.
  - iii. Cover coughs maintain social distancing and clean other visited areas.
  - iv. Where gloves are required per FDA regulations please continue to maintain current cGMPs.
  - v. Continue to ensure proper cGMPs are being followed by all employees (not touching face, nose, mouth, hair, changing gloves when soiled, etc.) to help mitigate the spread of germs.



**NOTE:** These are important to keep yourself and others safe.

# 2. Responsibility of Company:

- a. Train employees on decontamination expectations, including frequency, methods and safety precautions.
- b. Develop protocol for decontaminating machinery/equipment, common areas, offices and other occupied areas.
- c. Ensure adequate supply of approved decontamination materials.
- d. Determine the limit of for company, employee and when a third-party is used.
- e. Prevent the shaking of clothes and appropriate PPE to reduce the risk of contamination. In accordance with manufacturer's recommendations wash using warm water, drying completely and potentially use of a disinfectant from EPA's List N. Special consideration shall be given for certain items (i.e. flame retardant or resistant clothing).
- f. Consider improving the engineering controls using the building ventilation system.

# **Decontamination Frequency Accountability Chart**

AREA	DESIGNATED RESPONSIBLE PARTY	DECONTAMINATION AGENT	CONTACT TIME	FREQUENCY	
Desk / Office	Individual Employee				Twice a day, prior to lunch, and end of day
Work Area	Individual Employee		List agent	Prior to breaks and lunch. At end of day	
Common Areas	Cleaning Crew	solution or another agent from List N	corresponding time according to List N	Before and after occupancy (i.e., meetings, breaks, lunch)	
Isolation Area	Cleaning Crew			After each occupancy	

# 3. Emergency Procedures

Reference Procedures for Suspected Infections...

• If decontamination is not feasible, consider a 72-hour shutdown to allow the virus to naturally deactivate.



# SELF-DISTANCING

Self-Distancing, also known as Social Distancing, is one of the primary ways to avoid contracting a virus or contamination. It is imperative that employees maintain proper self-distancing as recommended by the CDC and other health organizations. This means that a minimum of 6-feet must be maintained between employees. This procedure should be continued even when workers are wearing PPE.

Also, avoid gathering in groups, entering crowded areas, carpooling with others outside of your home, hugging, shaking hands, eating face-to-face and similar activities that would put you and/or others in close proximity and increase the risk of contamination

**NOTE:** See CDC Social Distancing Guidelines.

Prior to resuming operations, duties that require employees to work within 6-feet of each other must be evaluated using the companies Hazard Analysis for potential health and wellness risks. This is to ensure protection for each employee.

The following instructions are established to help maintain proper self-distancing:

#### 1. Workstations:

- a. Remain isolated when possible.
- b. Maintain 6-feet of separation between yourself and the nearest co-worker at all times.
- c. Companies must ensure that desks are not facing each other unless guarded by a cubicle wall of similar barriers.
- d. Designate one-way walking paths including offices, warehouses, storage areas or similar where traffic is common and other safety protocols will not be impacted.



- e. Duties that require employees to work within 6-feet of each other or if workstations do not allow 6-feet of separation, requite the following:
  - i. Use of barriers plexiglass, cardboard, plywood or other similar materials.
  - ii. Engineering Controls must be considered prior to work beginning, including the option of eliminating duties (if practical/possible), until the outbreak has subsided.
  - iii. Redesigning jobs to allow duties to be completed by one person, introducing tools to assist with jobs that allow 6-feet of distance or any other option that allows work to be completed while maintaining the proper distance.
  - iv. If work **cannot** be redesigned then employees must be provided with the proper face mask, face shield, & gloves to avoid contact of the skin on tools. This would include any additional PPE that would be deemed essential to protect health of the employee.
  - v. Immediately following duties that require work of close proximity, all employees shall properly remove PPE without touching the outside of said PPE. Then wash hands & face thoroughly for a minimum 20-seconds with soap and water.

**NOTE:** Hand Sanitizer can be used as long as it contains a minimum of 60% alcohol. A 60% alcohol solution is allowable for personal hygiene, but a 70% solution is needed for surfaces, equipment and tools.

- f. Avoid sharing equipment & tools when possible.
- g. When equipment is shared, such as powered industrial trucks, ladders, rolling carts, copy machines, computers, etc. the operator is required to properly disinfect after use.
- h. Prior to shift changes, the employee working is required to properly disinfect the workstation and equipment.
- i. Avoid coming within 6-feet of outside personnel including those making deliveries (i.e. truck drivers, parcel delivery, post office) or other individuals coming onsite.
  - i. Do not receive items directly from delivery personnel. Rather, allow the driver to place items down and back away.
  - ii. If the dolly or hand truck is used by delivery personnel within the facility, ensure that it is disinfected immediately afterwards.
- j. During training and meetings, a minimum of 6-feet must be maintained by employees.
- k. Employees shall not sit directly across from one another.



#### 2. Breakrooms:

- a. Employees must maintain proper self-distancing.
- b. Employees shall not sit directly next to or across from one another.
- c. Minimize touching objects such as vending machines, coolers, refrigerators and other commonly shared breakroom items.
- d. When breakroom items are touched...employee must wash hands.
- e. Prior to exiting the breakroom, properly disinfect all items encountered.
- f. If possible, remove doors.
- g. When possible, use separate doors to enter and exit the breakroom to avoid close proximity with others.

#### 3. Lunch Area/Cafeterias:

- a. All Breakroom guidelines apply.
- b. Encourage employees to bring their own lunch so no more communal sharing- such as hot buffet/ cafeteria lunch program) etc. and discourage drop- off food deliveries to maintain social distancing and spread of COVID-19.
- c. The use of disposables such as plates, cups and utensils are deemed a 'Best Practice.'
- d. Self-Service must not be allowed at this time.

#### 4. Restrooms:

- a. Social distancing guidelines must be maintained in restrooms, including waiting in lines.
- b. All employees must properly disinfect hands when finished.
- c. Restrooms must stay sanitary dispose of paper products properly and completely flush toilets.
- d. If possible, remove doors
- e. If possible, restroom doors shall remain open to avoid repeated contact by employees.
- f. If possible, restroom require pathways that avoid close proximity of employees.

# 5. Shift Changes:

- a. Do **not** congregate in parking lots or other areas prior to or after shifts.
- b. Maintain 6-feet of distance while entering or exiting facility.
- c. If possible, One-Way entry and exits should be established.
- d. If possible, Entry & Exit Doors should remain open during Shift Changes.
- e. Avoid touching the Time Clock bare-handed, use gloves.



# MONITOR & DETECTION

One of the key difficulties about COVID-19 is the long incubation period. This is the period between initial infection and the onset of visible symptoms. One can be harboring the virus inside his/her body and not know it. During this time, it is possible to spread the virus to others (CDC – Protecting Yourself and Others).

Should self-distancing fail to prevent the spread of the virus, it is also important that employees be monitored/observed/screened for the display of symptoms.

# This can include several aspects:

- Self-Screening
- Observation of symptoms by co-workers
- Monitoring of symptoms (including fever) by employer

# 1. Self-Screening at Home:

One of the most vital aspects of detection involves self-screening. In order to adequately communicate these procedures to employees, the employer should issue a self-screening checklist for all employees to conduct voluntary, home self-screening prior to returning to work (CDC – Guidance for Business Plan & Response)

The screening should consist of the following questions:

- Do you have a temperature of 100.4 Fahrenheit or greater?
- Do you have a cough?
- Are you experiencing shortness ofbreath?
- Are you having difficulty breathing?
- Are you experiencing unusual fatigue?





If the answer to any of these questions is 'YES", employees are requested to stay at home until ALL THREE of the following are true:

- You have been fever free for (at least) 72-hours (3 full days) without taking medication such as acetaminophen or aspirin to reduce fever.
- Other symptoms (cough or shortness of breath) are gone.
- It has been (at least) 7-days since your symptoms first appeared, or you have tested negative for COVID-19 and applied protocols.

### 2. Observation of Symptoms at Work:

Employees who appear to have symptoms (i.e., fever, cough, or shortness of breath) upon arrival at work or who become sick during the day should immediately be separated from other employees, customers, and visitors and sent home.

If an employee is confirmed to have COVID-19 infection, employers should inform fellow employees of their possible exposure to COVID-19 in the workplace but maintain confidentiality as required by the Americans with Disabilities Act (ADA). The employer should instruct fellow employees about how to proceed based on the CDC Public Health Recommendations for Community-Related Exposure.

# 3. Monitoring by Employer:

Employers have the authority to set up a monitoring station at the facility's entrance. In addition, a monitoring station may be set up in the parking lot entrance (CDC – Employers' Guidance).

# If Implemented – please consider the following:

- a. Employing a health screening team that will monitor symptoms of individuals entering the facility.
- b. Close alternative entrances to ensure all employees pass through the monitoring system.
- c. Use no-touch thermometers to evaluate employee's body temperature.
- d. If an employee exhibits a fever upon entrance, he/she should be sent home to self-quarantine or pursue medical attention.



# PROCEDURES FOR SUSPECTED INFECTION

Employers should assess hazards that employees may be exposed to, evaluate the risk of exposure and select / implement / ensure employees use controls to prevent exposure.

Control measures may include a combination of engineering and administrative, safe work practices and PPE.

#### Identification & Isolation:

- a. Identification & isolation of potentially infected individuals is a critical first step in protecting workers, visitors and others.
- b. Immediately isolate individuals suspected of having the COVID-19 virus (based on the Identification routes captured earlier in this document). This should be an area away from others and able to have a closed door.
- c. Take steps to limit the spread of the individual's respiratory secretions by providing a face mask or other facial covering. A surgical mask is a 'Best Practice' if available.
- d. Restrict the number of individuals entering the isolation area.
- e. Protect employees in Close Contact\* with sick individuals by using additional engineering and administrative controls, safe work practices and PPE.

**NOTE:** CDC defines Close Contact as being within 6-feet of an infected person while not wearing the proper PPE. Also, Close Contact also includes direct contact within infectious secretions while not wearing the proper PPE. Close Contact does not generally include brief interactions like walking past a person.

# 2. Following Isolation:

After isolation, the next steps depend on the workplace. For example – in most workplaces:

- Isolated individuals should leave the worksite as soon as possible depending on the severity of their illness, the other employees have choices:
  - May be able to return home.
  - May choose to seek medical care on his/her own.



### 3. PPE for Responders:

Guidance for PPE use for medical response personnel is addressed by the CDC for personnel in medical facilities.

Any reusable PPE must be properly cleaned, decontaminated and maintained after and between use. Facilities should adopt procedures and perform job safety analysis for addressing COVID-19 exposure.

The PPE recommended when caring for a patient who is suspected – or – tested positive for COVID-19 includes:

#### a. Respirator or Facemask:

- i. An N95 respirator, higher-level respirator, or facemask must be worn before entry into isolation area. Higher-level respirators include other disposable filtering facepiece respirators, PAPR's or elastomeric respirators.
- ii. Disposable respirators and facemasks should be removed and discarded after exiting the isolation area and closing the door.
- iii. Perform proper hand hygiene after removing the respirator or facemask.

**NOTES:** Reusable respirators must be cleaned and disinfected according to the manufacturer's reprocessing instructions prior to reuse (i.e. empowered air purifying respirators).

Cloth face covers are not PPE and should not be worn for the care of patients.

#### b. Eye Protection:

- i. Use eye protection (goggles or disposable face shields that cover the front and sides of the face upon entry into the isolation area. Personal eyeglasses and contact lenses are not considered adequate eyeprotection.
- ii. Remove eye protection upon exiting isolation area and dispose of properly.
- iii. Reusable eye protection must be properly cleaned, decontaminated and maintained after and between use.

#### c. Gloves:

- i. Use clean, non-sterile gloves upon entry into the isolation area.
- ii. Change gloves if they become worn or heavily contaminated.
- iii. Remove gloves upon exiting isolation area and dispose of properly.

#### d. Gowns:

- i. Use clean gown upon entry into the isolation area.
- ii. Remove gown upon exiting isolation area and dispose of properly.
- iii. Cloths gowns should be laundered after each use.



Facilities should work with their health department and suppliers to address shortages of PPE. The CDC website also addresses extended use of PPE equipment due to shortages.

# 4. Environmental Cleaning & Decontamination:

When individuals touch a contaminated surface or object and then touch their own eyes, nose or mouth, they may expose themselves to the virus. Extreme Caution must be taken to avoid this exposure.



Signage is an inexpensive component that can be used to help convey important information. Below are some ideas on how to create your own sign, and a few examples of signs that you can print for free.

# 1. Facility Sign Type

- Letter Size
- 8 ½" x 11" / A4
- Orientation Portrait (vertical)
- Material Regular Paper

#### 2. Poster Size

- 30" x 40"
- Orientation Portrait (vertical)
- Material Foam Core

# 3. Location Suggestions:

- Outside & Inside Exterior Doors
- Cafeteria Entrances
- Outside & Inside Restrooms
- Throughout Plant & Office

Signage Examples from printablesigns.net

CDC also has signage at <a href="https://www.cdc.gov/coronavirus/2019-ncov/communication/print-resources.html">https://www.cdc.gov/coronavirus/2019-ncov/communication/print-resources.html</a>



EQUIPMENT MUST BE THOROUGHLY CLEANED AFTER EACH DAY'S WORK





# RETURN TO WORK

Before returning to work put a contingency plan into place, determine how you will operate if absenteeism spikes from increases in sick employees, those who stay home to care for sick family members, and those who must stay home to watch their children if dismissed from childcare programs and K-12 schools.

- Plan to monitor and respond to absenteeism at the workplace.
- Implement plans to continue your essential business functions in case you experience higher than usual absenteeism.
- Prepare to institute flexible workplace and leave policies.
- Cross-train employees to perform essential functions so the workplace can operate even if key employees are absent.

# **Return to Work Checklist**

	Cleaning Crew received training about the disinfection method and frequency	
	10% chlorine bleach solution (sodium hypochlorite solution) made daily, used when appropriate	
	Cleaning conducted on all common work surfaces, offices, and conference room	
	Cleaning conducted in break areas (dispensers, vending machines, etc.)	
	Cleaning conducted in all company vehicles and equipment	
	Cleaning conducted on floors, walls, multi-use areas, and restrooms	
	Clean, disinfect or replace HVAC filters	
*	Social distancing protocol in place to prevent close proximity of employees includeing one-way paths	



# COVID-19 (CORONAVIRUS) – RESOURCES

Kansas Manufacturing Solutions (KMS) has compiled a list of resources to support economic retention and recovery related to COVID-19 Coronavirus.

On our website are resources that may help you as you make decisions regarding your employees, business management, supply chain and customers. Please reach out if you have questions or need assistance.

Visit <u>www.wearekms.com/covid-19-resources-for-manufacturers</u> for more information and resources for manufacturers about COVID-19.

We continue to work with our local and federal partners on response efforts and how to support Kansas manufacturers through this crisis.

Stay safe and well.

The KMS Team

